



**Agenda**  
**Gig Harbor City Council Retreat**  
**Saturday, March 11, 2023 – 9:00 a.m.**  
**Community Rooms**

*This meeting may also be accessed through Zoom at <https://zoom.us/j/93216056382> or by calling (253) 215-8782 and entering Meeting ID 932 1605 6382.*

- 9:00 Welcome, Icebreaker and Agenda Overview
- 9:30 Strategic Plan Review and Identification of Updates/New Priorities
- 10:30 Break
- 10:45 Strategic Plan Review (continued)
- 12:00 Lunch
- 12:30 Welcome Back and Afternoon Icebreaker
- 1:00 Council Discussion of Possible New Topics and Projects
  - Emergency Preparedness
  - Waste Reduction and Recycling Education
  - Permit Efficiencies
  - Downtown Business Vacancies
  - Council Communications
  - Housing Density in Gig Harbor
  - Review Council Procedures and Guidelines – Any Updates Needed?
  - Review and Discuss Sanction Language
  - Creative Arts District
  - Committee Assignments
- 2:30 Break
- 2:40 Council Discussion (continued)
- 3:30 Discussion of Council Retreat Outcomes and Next Steps
- 4:00 Adjourn



# City of Gig Harbor Two-Year Strategic Plan 2022-2023

**Vision Statement: *The City of Gig Harbor leads the way in livability, environmental stewardship, economic vitality, and municipal services.***

Priorities	Goals	Actions – Routine/Annual	Actions - Project
<b>Foster a healthy City organization</b>	<ul style="list-style-type: none"> <li>▪ Be an exceptional employer</li> <li>▪ Retain existing workforce</li> <li>▪ Attract qualified applicants</li> <li>▪ Ensure safe work environment</li> <li>▪ Encourage staff training</li> <li>▪ Encourage and obtain employee feedback</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Fill all vacancies in a timely manner</li> <li><input type="checkbox"/> Maintain effective procedures to respond to ADA, FMLA, etc. issues and situations</li> <li><input type="checkbox"/> Maintain collaborative relationships with union representatives</li> <li><input type="checkbox"/> Re-qualify for AWC Well City designation</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Develop a staff retention and attraction program*</li> <li><input type="checkbox"/> Review and update the City's DEI program*</li> <li><input type="checkbox"/> Develop an employee recognition and appreciation program</li> <li><input type="checkbox"/> Update Personnel Policies Manual</li> <li><input type="checkbox"/> Update Safety Manual and Accident Prevention Program</li> <li><input type="checkbox"/> Conduct employee satisfaction survey</li> <li><input type="checkbox"/> Revise employee evaluation process</li> <li><input type="checkbox"/> Develop management training for all new supervisors*</li> </ul>
<b>Ensure sustainable future for public services and facilities</b>	<ul style="list-style-type: none"> <li>▪ Provide more efficient and effective municipal services</li> <li>▪ Improve public outreach on capital projects</li> <li>▪ Increase communications between the City and residents</li> <li>▪ Better understand community needs and service expectations</li> <li>▪ Make city meetings more accessible to residents online</li> <li>▪ Source funding and implement plans for City Parks &amp; Rec, streets/transportation options, utilities</li> <li>▪ Ensure adequate infrastructure to support community needs</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Update utility rates as needed</li> <li><input type="checkbox"/> Support free vessel pump-out service</li> <li><input type="checkbox"/> Continue implementing permit and land use approval process improvements</li> <li><input type="checkbox"/> Continue and when possible, increase resources dedicated to capital improvement projects</li> <li><input type="checkbox"/> Review/amend TIP to improve motorized and non-motorized transportation</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Develop an online citizen comment/reporting form</li> <li><input type="checkbox"/> Conduct a citizen satisfaction survey*</li> <li><input type="checkbox"/> Create a City-wide Communications Plan*</li> <li><input type="checkbox"/> Update Public Works Standards</li> <li><input type="checkbox"/> Conduct HOA fair</li> <li><input type="checkbox"/> Implement hybrid Court system/electronic case management</li> <li><input type="checkbox"/> Implement hybrid city meetings platform</li> <li><input type="checkbox"/> Develop neighborhood traffic calming policy</li> </ul>
<b>Maintain small town character and historic preservation while growing responsibly</b>	<ul style="list-style-type: none"> <li>▪ Promote responsible growth in keeping with small town character</li> <li>▪ Address infrastructure issues to relieve traffic issues</li> <li>▪ Ensure adequate affordable housing</li> <li>▪ Focus on character retention and historic preservation</li> <li>▪ Foster safe, livable and attractive community</li> <li>▪ Decrease distance to get to a park or open space</li> <li>▪ Enhance walkability and pedestrian/cyclist safety</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Annually docket specific priorities in the Comprehensive Plan</li> <li><input type="checkbox"/> Provide funding support for Harbor History Museum</li> <li><input type="checkbox"/> Monitor State legislative activity</li> <li><input type="checkbox"/> Provide funding support for Senior Center programming</li> <li><input type="checkbox"/> Maintain/expand support for the Arts Commission and the arts in the city</li> <li><input type="checkbox"/> Implement and support Sister City program*</li> <li><input type="checkbox"/> Continue to fund Creative Endeavor Grants</li> <li><input type="checkbox"/> Implement pedestrian and bicycle projects consistent with adopted Transportation Element</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Revise Municipal Code for short term rentals</li> <li><input type="checkbox"/> Prepare 2024 Comprehensive Plan Periodic Update</li> <li><input type="checkbox"/> Provide funding for Harbor History Museum Maritime Gallery project</li> <li><input type="checkbox"/> Provide funding for Senior Center permanent home</li> <li><input type="checkbox"/> Complete annexation study</li> <li><input type="checkbox"/> Review Design Manual</li> <li><input type="checkbox"/> Develop Housing Needs and Action Plan</li> <li><input type="checkbox"/> Create Historic Preservation Committee</li> <li><input type="checkbox"/> Review parking requirements for businesses and off-street parking</li> <li><input type="checkbox"/> Support funding for youth and teen activities*</li> </ul>
<b>Promote environmental sustainability and preserve Gig Harbor's natural beauty</b>	<ul style="list-style-type: none"> <li>▪ Address climate change</li> <li>▪ Preserve tree canopy</li> <li>▪ Preserve and enhance natural character</li> <li>▪ Add undeveloped land to parks inventory</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Support free vessel pump-out service</li> <li><input type="checkbox"/> Annually review Climate &amp; Sustainability Action Plan (once developed)*</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Adopt Climate &amp; Sustainability Action Plan*</li> <li><input type="checkbox"/> Incorporate climate change into the City's Comprehensive Plan</li> <li><input type="checkbox"/> Form Climate Action Committee*</li> <li><input type="checkbox"/> Adopt Urban Forest Management Plan and update tree retention policies*</li> <li><input type="checkbox"/> Develop recycling program in City parks</li> <li><input type="checkbox"/> Install Civic Center electric vehicle charging station</li> <li><input type="checkbox"/> Pursue opportunities to buy conservation parcels*</li> <li><input type="checkbox"/> Annex parcels in City's park system</li> <li><input type="checkbox"/> Update Stormwater Management and Site Development Manual</li> <li><input type="checkbox"/> Assess gaps in public charging stations in the ROW for electric vehicles</li> </ul>
<b>Promote and enhance a dynamic and robust economy</b>	<ul style="list-style-type: none"> <li>▪ Develop a plan to increase promotion of our local business community</li> <li>▪ Increase vitality of the city's small businesses</li> <li>▪ Attract larger business to industrial zone</li> <li>▪ Maintain and enhance commercial fishing</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Support Downtown Waterfront Alliance and Chamber of Commerce</li> <li><input type="checkbox"/> Promote tourism-related activities through lodging tax grants</li> <li><input type="checkbox"/> Promote downtown businesses and events to bring in visitors</li> <li><input type="checkbox"/> Continue collaboration with Pierce Transit for downtown trolley service</li> <li><input type="checkbox"/> Produce annual Visitor's Guide</li> <li><input type="checkbox"/> Annually evaluate effectiveness of tourism promotion and lodging tax</li> <li><input type="checkbox"/> Continue supporting visitor-oriented media relations</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Design and construct Fishermen's Home Port</li> <li><input type="checkbox"/> Create a Business Retention and Attraction Plan*</li> <li><input type="checkbox"/> Evaluate and amend (if necessary) development regulations and fees</li> <li><input type="checkbox"/> Develop and implement a small business fair*</li> </ul>



# City of Gig Harbor Two-Year Strategic Plan 2022-2023

Status Report: February 6, 2023

Vision Statement: *The City of Gig Harbor leads the way in livability, environmental stewardship, economic vitality, and municipal services.*

Priorities	Goals	Actions – Routine/Annual	Actions - Project
Foster a healthy City organization	<ul style="list-style-type: none"> <li>Be an exceptional employer</li> <li>Retain existing workforce</li> <li>Attract qualified applicants</li> <li>Ensure safe work environment</li> <li>Encourage staff training</li> <li>Encourage and obtain employee feedback</li> </ul>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Fill all vacancies in a timely manner</li> <li><input checked="" type="checkbox"/> Maintain effective procedures to respond to ADA, FMLA, etc. issues and situations</li> <li><input checked="" type="checkbox"/> Maintain collaborative relationships with union representatives</li> <li><input checked="" type="checkbox"/> Re-qualify for AWC Well City designation</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Develop a staff retention and attraction program</li> <li><input type="checkbox"/> Review and update the City's DEI program* [gray = not yet underway]</li> <li><input checked="" type="checkbox"/> Develop an employee recognition and appreciation program</li> <li><input type="checkbox"/> Update Personnel Policies Manual</li> <li><input type="checkbox"/> Update Safety Manual and Accident Prevention Program</li> <li><input type="checkbox"/> Conduct employee satisfaction survey [MOVE to Routine]</li> <li><input type="checkbox"/> Revise employee evaluation process</li> <li><input type="checkbox"/> Develop management training for all new supervisors</li> <li><input type="checkbox"/> Update Job Descriptions</li> <li><input type="checkbox"/> <b>Salary &amp; Benefits Study [Bold = NEW in 2023-24 Budget]</b></li> <li><input type="checkbox"/> <b>City Logo Rebranding</b></li> </ul>
Ensure sustainable future for public services and facilities	<ul style="list-style-type: none"> <li>Provide more efficient and effective municipal services</li> <li>Improve public outreach on capital projects</li> <li>Increase communications between the City and residents</li> <li>Better understand community needs and service expectations</li> <li>Make city meetings more accessible to residents online</li> <li>Source funding and implement plans for City Parks &amp; Rec, streets/transportation options, utilities</li> <li>Ensure adequate infrastructure to support community needs</li> </ul>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Update utility rates as needed</li> <li><input checked="" type="checkbox"/> Support free vessel pump-out service</li> <li><input checked="" type="checkbox"/> Continue implementing permit and land use approval process improvements</li> <li><input checked="" type="checkbox"/> Continue and when possible, increase resources dedicated to capital improvement projects</li> <li><input checked="" type="checkbox"/> Review/amend TIP to improve motorized and non-motorized transportation</li> </ul>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Develop an online citizen comment/reporting form</li> <li><input type="checkbox"/> Conduct a citizen satisfaction survey</li> <li><input type="checkbox"/> Create a City-wide Communications Plan</li> <li><input type="checkbox"/> Update Public Works Standards</li> <li><input type="checkbox"/> Conduct HOA fair</li> <li><input type="checkbox"/> Implement hybrid Court system/electronic case management</li> <li><input checked="" type="checkbox"/> Implement hybrid city meetings platform</li> <li><input type="checkbox"/> Develop neighborhood traffic calming policy (included in PW Standards)</li> <li><input type="checkbox"/> Parks Department Organizational Assessment</li> <li><input type="checkbox"/> Complete Construction of Public Works Operations Center</li> </ul>
Maintain small town character and historic preservation while growing responsibly	<ul style="list-style-type: none"> <li>Promote responsible growth in keeping with small town character</li> <li>Address infrastructure issues to relieve traffic issues</li> <li>Ensure adequate affordable housing</li> <li>Focus on character retention and historic preservation</li> <li>Foster safe, livable and attractive community</li> <li>Decrease distance to get to a park or open space</li> <li>Enhance walkability and pedestrian/cyclist safety</li> </ul>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Annually docket specific priorities in the Comprehensive Plan</li> <li><input checked="" type="checkbox"/> Provide funding support for Harbor History Museum</li> <li><input checked="" type="checkbox"/> Monitor State legislative activity</li> <li><input checked="" type="checkbox"/> Provide funding support for Senior Center programming [NOT budgeted]</li> <li><input checked="" type="checkbox"/> Maintain/expand support for the Arts Commission and the arts in the city</li> <li><input checked="" type="checkbox"/> Implement and support Sister City program</li> <li><input checked="" type="checkbox"/> Continue to fund Creative Endeavor Grants</li> <li><input checked="" type="checkbox"/> Implement pedestrian and bicycle projects consistent with adopted Transportation Element</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Revise Municipal Code for short term rentals</li> <li><input type="checkbox"/> Prepare 2024 Comprehensive Plan Periodic Update</li> <li><input checked="" type="checkbox"/> Provide funding for Harbor History Museum Maritime Gallery project</li> <li><input type="checkbox"/> Provide funding for Senior Center permanent home</li> <li><input type="checkbox"/> Complete annexation study</li> <li><input type="checkbox"/> Review Design Manual</li> <li><input type="checkbox"/> Develop Housing Needs and Action Plan</li> <li><input type="checkbox"/> Create Historic Preservation Committee</li> <li><input type="checkbox"/> Review parking requirements for businesses and off-street parking (PW Standards)</li> <li><input type="checkbox"/> Support funding for youth and teen activities</li> <li><input type="checkbox"/> Develop 4<sup>th</sup> of July event</li> <li><input type="checkbox"/> Establish process and procedure for code compliance program</li> <li><input type="checkbox"/> Establish Park Standards</li> </ul>
Promote environmental sustainability and preserve Gig Harbor's natural beauty	<ul style="list-style-type: none"> <li>Address climate change</li> <li>Preserve tree canopy</li> <li>Preserve and enhance natural character</li> <li>Add undeveloped land to parks inventory</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Support free vessel pump-out service [already listed above]</li> <li><input type="checkbox"/> Annually review Climate &amp; Sustainability Action Plan (once developed)</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Adopt Climate &amp; Sustainability Action Plan*</li> <li><input checked="" type="checkbox"/> Incorporate climate change into the City's Comprehensive Plan</li> <li><input type="checkbox"/> Form Climate Action Committee</li> <li><input type="checkbox"/> Adopt Urban Forest Management Plan and update tree retention policies</li> <li><input type="checkbox"/> Develop recycling program in City parks</li> </ul>

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Adopted by Resolution 1237 on March 28, 2022



*"THE MARITIME CITY"*

**CITY OF GIG HARBOR**  
**COUNCIL GUIDELINES & PROCEDURES**

**REVISED DECEMBER 12, 2022**

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## **ARTICLE 1 – PURPOSE & SCOPE**

The City Council Guidelines and Procedures should be considered a means to an end, and not an end in themselves. If used well, guidelines of procedure will advance fundamental goals and principles. They will help council spend its time well and make good decisions on behalf of the community. The guidelines should not become the master and the primary focus for the meeting. The "horse" (the principles) should come before the "cart" (the guidelines).

These guidelines of procedure are adopted for the sole benefit of the members of the City Council and the Mayor to assist in the orderly conduct of council business. These guidelines of procedure do not grant rights or privileges to members of the public or third parties. Failure of the City Council to adhere to these guidelines shall not result in any liability to the City, its officers, agents, and employees, nor shall failure to adhere to these guidelines result in invalidation of any council act. The City Council may implicitly or by a majority vote determine to temporarily waive any of the guidelines. Council action taken in disregard or non-conformity with these guidelines shall be construed as an implicit waiver.

The purpose of this document is to state shared values and workflows that emulate to the Gig Harbor Community that the council is dedicated to service with civility, accountability, public confidence, and respect. The City Council understands that in order for the City to run efficiently and transparently, there must be a set of rules and procedures that are regularly followed. The City Council, by adoption of this document, seeks to inspire public confidence in the City government.

The City Council has a responsibility to set the policies for the City. In doing so, certain types of conduct are beneficial while others are destructive. The council is composed of individuals with a wide variety of backgrounds, personalities, values, opinions, and goals. Despite this diversity, all choose to serve in public office and, therefore, have the obligation to preserve and protect the well-being of the community and its citizens. In all cases, this common goal should be acknowledged, and the council must recognize that certain behavior is counterproductive, while other behavior will lead to success.

### **STATEMENT OF ETHICS**

Gig Harbor City Councilmembers shall:

- Be dedicated to the concepts of effective and democratic government.
- Affirm the dignity and worth of the services rendered by government and maintain a sense of social responsibility.
- Be dedicated to the highest ideals of honor and integrity in all public and personal relationships.
- Recognize that the chief function of local government at all times is to serve the best interest of all the people.

- Keep the community informed on municipal affairs and encourage communications between the citizens and all municipal officers.
- Emphasize friendly and courteous service to the public and each other; seek to improve the quality of public service and confidence of citizens.
- Seek no favor; do not personally benefit or profit by confidential information or by misuse of public resources.
- Conduct business of the City in a manner which is not only fair in fact, but also in appearance.

## **PUBLIC SERVICE AGREEMENTS**

1. Disagreement and difference of opinion is an honored and respected feature of government in Gig Harbor. Councilmembers will acknowledge and respect other member's perspectives. In areas of disagreement with another councilmember, every attempt will be made to have a private conversation outside of a council meeting first.
2. Councilmembers will take special care to listen and hear other member perspectives. Communication will be done respectfully, kindly, and directly. Councilmembers will refrain from directing disrespectful gestures and using intimidating behaviors toward each other.
3. Public input is paramount to crafting City policy. Councilmembers will actively listen and seek to understand citizen feedback.
4. Councilmembers will base their decisions on facts, but reconsider decisions if changing circumstances warrant reconsideration.
5. Councilmembers will not seek out the media to vent feelings when on the losing end of a vote.
6. Councilmembers will not criticize those who voted against their position on issues.
7. Once the council has adopted policy or an issue is passed/defeated by majority vote, remaining councilmembers will not work against the decision.
8. Once a vote has been taken on an issue, councilmembers will support the policy/vote of the council.
9. When asked about an issue that has been decided by the council, councilmembers will state the council's position, and that they support the body's decision. If asked, councilmembers may give their individual views on the issue.

## ARTICLE 2 – CITY COUNCIL MEETINGS

### 2.1 City Council Meetings Defined

A City Council meeting is any meeting comprised of four or more councilmembers where City business is conducted. All City Council meetings are subject to all provisions of the Open Public Meetings Act (OPMA).

Types of City Council meetings include:

- **Regular and Official Meetings** – The City Council meets in regular session on the second and fourth Mondays of each month at 5:30 p.m., as established in GHMC Chapter 2.04. In the event any of the regular and official meeting days fall upon a legal holiday, the regular and official meeting day shall be on the Tuesday following the second and fourth Monday of each month. During the months of August and December, the Mayor is directed to cancel the second regular meeting of the month, unless the Mayor or City Council determines that it is necessary to hold these meetings to conduct essential City business.
- **Special Meetings** – Special meetings may be called by the Mayor or a majority of council. Council may take final action on items published on the agenda of a Special Meeting.
- **Study Sessions** – Study sessions provide council with the opportunity to discuss and explore issues before progressing the matter to a regular and official meeting for final action. Council may direct the Mayor to direct staff by motion or consensus at study sessions, but council may not take final action on any matters. In order to encourage discussion, study sessions are intended to be less formal in nature than regular meetings. It is appropriate for councilmembers to address each other informally during these meetings while still maintaining civility and decorum.
- **Council Retreats** – Annually, or as needed, council may hold retreats to discuss work plans and visioning for future action. Similar to study sessions, council may direct the Mayor to direct staff by motion or consensus, but council may not take final action on any matters.
- **Workshops** – Workshops are utilized to provide training or procedural guidance to council on the role and function of council and other City governance matters.
- **Emergency Meetings** – An Emergency Meeting may be called without notice requirements. An Emergency Meeting deals with an emergency involving injury or damage to persons or property or the likelihood of such injury or damage, when time requirements of a 24-hour notice would make notice impractical and increase the likelihood of such injury or damage. Emergency Meetings may be called by the Mayor or majority of councilmembers. The minutes will indicate the reason for the emergency.
- **Remote Meetings** – Any of the preceding meetings may be designated as a remote meeting during a state of emergency declared by the City, State, or federal government at the discretion of the Mayor, or by a quorum of the

City Council if allowed by law. A remote meeting is a meeting of the City Council during which a quorum or more of councilmembers appear or attend entirely by phone, the internet, or via other electronic means that allow real-time verbal communication during which all participants are simultaneously able to hear each other. Final action may be taken during remote meetings. Remote meetings are subject to all requirements of the Open Public Meetings Act. The public shall be provided with access and notice for all meetings as required by the Open Public Meetings Act.

At all council Meetings, a majority of the council shall constitute a quorum for the transaction of business.

All City meetings will be broadcast live using the Zoom meetings platform (or another similar platform at the discretion of the City Clerk) to allow residents to attend the meetings remotely. Public comment will be accepted by remote attendees at the appropriate portions of the meeting as defined in these Procedures & Guidelines.

Councilmembers and the Mayor may appear at a council meeting by remote connection. Councilmembers intending to attend a meeting remotely should notify the Mayor and City Clerk in advance of the meeting. In instances when the Mayor is remotely attending a meeting, the Mayor will still function as the Presiding Officer. These remote attendance guidelines do not apply to Remote Meetings as defined above.

The City Clerk or Assistant City Clerk shall attend all council meetings. If the City Clerk and the Assistant City Clerk are absent from any council meeting, the City Administrator shall appoint a Clerk for that meeting.

Any City employee shall attend a City Council meeting when requested by the Mayor or City Administrator for clarification or explanation of agenda items.

## **2.2 Rules of Order**

All City Council meetings shall be guided by the most recent edition of *Robert's Rules of Order*, as published by Scott, Foresman and Company. A quick reference chart of the most common "Rules of Order" questions is attached as **Exhibit A**. The City Clerk shall act as parliamentarian during all meetings of the City Council.

The Mayor shall be addressed as "Mayor (surname)." Councilmembers shall be addressed as "Councilmember (surname)."

Councilmembers should speak to the issues in a civil manner, respecting the viewpoints of others, and focus on the issue at hand, sharing their own motives and reasons for supporting or not supporting an item for discussion in a polite manner towards each other and the public. Respect should be shown to present

and past councilmembers, the Mayor, and staff. If a motion is on the table, councilmember comments should speak to the motion. If an amendment to a motion is on the table, councilmember comments should speak only to the amendment.

The purpose of council discussion is to make known a councilmember's stance on a particular issue. Councilmembers should not use their comments in an attempt to debate their fellow councilmembers. Comments should be concise, succinct, and to the point. Rather than repeating other councilmembers' comments, councilmembers should simply express agreement with prior comments. Councilmembers may call a "point of order" if another councilmember persists in providing comment that is not germane to the issue.

Councilmembers may not email, text, or call anyone during a council meeting, except in an emergency. Councilmembers may not record or broadcast council meetings, aside from the City's authorized recording.

Councilmembers shall be seated in a manner acceptable to council. If there is a dispute, the council will decide by vote.

### **2.3 Public Comment**

The City Council desires to allow a maximum opportunity for public comment. However, the business of the City must proceed in an orderly, timely manner. The purpose of a council meeting is to conduct the City's business; it is not a public forum.

The City Council will accept oral public comments at its Regular and Official Council Meetings. Oral comments may be made in person or by remote connection using the Zoom (or similar) meetings platform. Oral comments are not accepted at all other City Council meetings, unless specifically noticed on the agenda for the meeting.

The City Council will accept written comments on all agenda items when sent to [mayorandcouncil@gigharborwa.gov](mailto:mayorandcouncil@gigharborwa.gov).

During regular meetings, speakers will be allotted 3 minutes per individual, unless revised by the Mayor. The Mayor may allocate 5 minutes to speakers speaking on behalf of groups in attendance at the meeting.

In-person comments shall be made from the microphone, first giving the speaker's name and address. No in-person comments shall be made from any other location, and anyone making "out of order" comments may be subject to removal from the meeting.

All remarks shall be addressed to the council as a body and not to any specific councilmember. All speakers shall be courteous in their language and

deportment and shall not engage in discussion or comment on personalities or indulge in derogatory remarks or insinuations with regard to any councilmember, the Mayor, or any member of the staff or the public.

There will be no demonstrations during or at the conclusion of any public comment. These guidelines are intended to promote an orderly system for holding a public meeting, to give every person an opportunity to be heard, and to ensure that no individuals are embarrassed by voicing their opinions.

## **2.4 Role of the Mayor in Council Meetings**

It shall be the duty of the Mayor to:

- Call the Meeting to order.
- Call the roll of councilmember attendance.
- Keep the meeting to its order of business.
- Control discussion in an orderly manner.
- Give every councilmember who wishes an opportunity to speak when recognized.
- Permit audience participation at the appropriate times.
- Require all speakers to speak to the question and to observe the rules of order.
- State each motion before it is voted upon.
- Put motions to a vote and announce the outcome.
- Decide all questions of order, subject to the right of appeal to the council by any councilmember.
- Attend all council meetings. In the event that the Mayor is unable to attend a council meeting, the Mayor Pro Tempore shall preside. In the event that both Mayor and Mayor Pro Tempore are unable to attend, council may pick a member to preside for that meeting.

The Mayor has the authority to preserve order at all meetings of the council, to cause removal of any person from any meeting for disorderly conduct, and to enforce these guidelines. The Mayor may command assistance of any peace officer to enforce all lawful orders of the Mayor to restore order at any meeting.

The Mayor shall have the authority to interpret and determine the application of these guidelines to any particular situation occurring during the course of that meeting, subject to an appeal and second by a councilmember, which places the matter before the full council.

## **2.5 City Council Regular Business Meeting Agendas**

Consistent with Gig Harbor Municipal Code Chapter 2.04.030, the agenda for regular business meetings of the council shall be set by the Mayor and City Administrator. Any one of the City's elected officials may place an item on the agenda as long as the item is submitted to the City Administrator a minimum of five working days prior to the council meeting. Other parties desiring to place an

item on the agenda shall submit the item to the City Administrator or Mayor at least five calendar days prior to the council meetings. The City Administrator and the Mayor shall solely determine whether items submitted by other parties shall appear on any City Council agenda.

The accepted order of business for the regular business meetings of the council shall be transacted as follows. The City Administrator or Mayor may rearrange items on the agenda to conduct the business before the council more expeditiously.

**I. CALL TO ORDER / ROLL CALL**

The Mayor (or Mayor Pro Tempore in the absence of the Mayor) shall call to order the meeting of each City Council meeting. The Mayor shall call the names of each councilmember who will respond in the affirmative if present.

Councilmembers not present at Roll Call of a meeting shall be declared “excused” (if an acceptable reason for the absence was provided in advance of the meeting) or “absent” by the Mayor. Council may reverse the Mayor’s declaration by a majority vote. Councilmembers arriving late to the meeting shall be recorded as “present” at the meeting with their arrival time noted in the minutes.

**II. PLEDGE OF ALLEGIANCE**

The Mayor shall lead the council, staff, and all others present in reciting the Pledge of Allegiance at the beginning of each Regular Business Meeting.

**III. LAND ACKNOWLEDGMENT**

At the beginning of each Regular Business Meeting of the City Council, the Mayor shall read the following land acknowledgment: "Before we begin this Council Meeting we would like to recognize that we are gathered on not only the ancestral and traditional lands of the s̓x̓w̓əb̓ab̓č̓ band of the Puyallup Tribe of Indians, but also on the site of one of the largest and longest standing historic villages of their people, the original inhabitants of the Gig Harbor area."

**IV. CHANGES TO THE AGENDA**

Councilmembers or the Mayor may make suggested changes to the agenda. Councilmembers wishing to bring up new items for discussion should do so at this time. Changes to the agenda will be approved by a majority vote of the council.

**V. CONSENT AGENDA**

Each agenda shall include a “consent agenda” in the order of business. When the City Administrator and Mayor determine that any item of



business requires action by the council, but is of a routine and noncontroversial nature, they may cause such item to be presented at a regular meeting of the council as part of the consent agenda.

The reference material for all matters listed within the consent agenda shall be distributed to each member of the City Council for their review prior to the meeting. Matters on such consent agenda shall be considered to be routine and may be enacted by a single motion of the council with no separate discussion unless removed from the consent agenda as hereinafter provided.

If separate discussion of any consent agenda item is desired, that item may be removed from the consent agenda at the request of any individual councilmember. At the conclusion of passage of the consent agenda, those items removed at the request of any individual councilmember shall either be discussed and acted upon before proceeding to the next item of business on the agenda or shall be set to a later position on the agenda for that meeting.

Approval of the motion to approve the consent agenda shall be fully equivalent to approval, adoption, or enactment of each motion, resolution, or other item of business thereon, exactly as if each had been acted upon individually.

**VI. PRESENTATIONS**

This portion of the meeting is reserved for presentations from individuals or organizations outside of City government. Presentations will be added to the agenda at the discretion of the Mayor and City Administrator or at the request of individual councilmembers.

Presentations should strive to be no longer than 15 minutes in length, not including questions from council.

**VII. MAYOR'S REPORT**

**VIII. CITY ADMINISTRATOR'S REPORT**

**IX. PUBLIC COMMENT ON NON-AGENDA ITEMS**

Public Comment on non-agenda items shall be accepted in accordance with Section 2.3 of these Procedures and Guidelines.

During public comment on items not currently on the agenda, the Mayor may recognize any councilmember or City staff for the limited purpose of providing a brief response, comment, or summary of expected action. No debate of the merits of the item should occur at this time. Any councilmember may indicate that he or she desires to discuss the matter

further on the agenda (under Comments from Council, or as otherwise determined by the Mayor).

## **X. OLD BUSINESS**

Old Business is reserved for items previously considered by council under New Business at a prior regular business meeting. Typically, this will be ordinances returning for a second or third reading.

The sequence of steps for considering old business items shall be:

- a) Staff report
- b) Clarifying questions from council
- c) Public Comment
- d) Council deliberation and action

Public comment will be allowed on all Old Business agenda items unless the matter was previously considered under a formal Public Hearing and the hearing has been closed, or if the matter is governed by ordinance or statute that prohibits the receipt of public comment.

Public Comment on Old Business items shall be accepted in accordance with Section 2.3 of these Procedures and Guidelines. Speakers at all times must confine their remarks to those facts which are germane and relevant, as determined by the Mayor, to the questions or matter under discussion.

Councilmembers should refrain from making motions until the step for council deliberation and action, after taking public comment.

## **XI. NEW BUSINESS**

New Business includes all business items not previously considered by council at a prior regular business meeting.

The sequence of steps for considering new business items shall be:

- a) Staff report
- b) Clarifying questions from council
- c) Public Comment
- d) Council deliberation and action

Public comment will be allowed on all New Business items unless the matter is governed by ordinance or statute that prohibits the receipt of public comment.

Public Comment on New Business items shall be accepted in accordance with Section 2.3 of these Procedures and Guidelines. Speakers at all

times must confine their remarks to those facts which are germane and relevant, as determined by the Mayor, to the questions or matter under discussion.

Councilmembers should refrain from making motions until the step for council deliberation and action, after taking public comment.

**XII. STAFF REPORTS**

This portion of the meeting is reserved for presentations from City staff only. Staff reports will be added to the agenda at the request of staff and/or at the discretion of the Mayor and City Administrator, or at the request of individual councilmembers. Actions taken during this portion of the meeting should be limited to providing guidance and direction to the Mayor to direct staff.

**XIII. COUNCILMEMBER REPORTS & COMMENTS**

This portion of the meeting is reserved for reports from the Council Committee chairs and other general comments from councilmembers. This portion of the meeting is the time for councilmembers to introduce new items for consideration. Councilmembers may bring up suggestions and ideas and, with majority of council concurrence, may direct the Mayor to direct staff to analyze and prepare a brief report on the issue.

**XIV. ANNOUNCEMENT OF UPCOMING MEETINGS**

A list of upcoming meetings with proposed agenda items shall be included in each packet along with the City's Strategic Plan.

**XV. EXECUTIVE SESSION**

The council may hold Executive Sessions from which the public may be excluded, for those purposes set forth in RCW 42.30.110.

Before convening an Executive Session, the Mayor shall announce the purpose of the session, the anticipated time when the session will be concluded, and if any business or action is anticipated to be conducted by council after the Executive Session. Should the Session require more time, a public announcement shall be made that the Session is being extended.

Councilmembers must keep confidential all written materials and verbal information provided to them during Executive Session, to ensure that the City's position is not compromised. Confidentiality also includes information provided to councilmembers outside Executive Session when the information is considered to be exempt from disclosure under State law. State statute prohibits both the disclosure of confidential information and its use for personal gain or benefit.

If the council, in Executive Session, has given direction or consensus to City staff on proposed terms and conditions for any type of issue, all contact with the other party shall be done by the designated City staff representative handling the issue. Prior to discussing the information with anyone other than fellow councilmembers, the City Attorney, or City staff designated by the City Administrator, councilmembers should review such potential discussion with the City Administrator. Any councilmember having such contact or discussion shall make full disclosure to the City Administrator and/or the City Council in a timely manner.

**XVI. ADJOURN**

Meetings shall be adjourned by a motion, second, and majority vote of the council.

**2.6 Voting**

Unless otherwise provided for by statute, ordinance, or resolution, all votes shall be taken by voice, except that at the request of any councilmember, a roll call vote shall be taken by the Mayor.

The passage of any ordinance, grant, or revocation of franchise or license, any resolution for the payment of money, and any approval of warrants shall require the affirmative vote of at least a majority of the whole membership of the council.

The passage of any public emergency ordinance (an ordinance that takes effect immediately), expenditures for any calamity or violence of nature or riot or insurrection or war, and provisions for a lesser emergency, such as a budget amendment, shall require the affirmative vote of at least a majority plus one of the whole membership of the council.

The passage of any motion or resolution shall require the affirmative vote of at least a majority of the membership of the council who are present and eligible to vote, unless otherwise required by provisions of State law, the Gig Harbor Municipal Code, or these guidelines.

In the situation where the City Attorney states that a councilmember's participation would violate, or appears to be violating, the appearance of fairness doctrine by failure to recuse, a super majority (majority plus one of members present) of the nonaffected councilmembers may vote to require the affected member not to participate in a particular proceeding and, if so, the affected councilmember's vote shall not be counted and the affected councilmember shall not participate in the proceeding.

Councilmembers who are board members with an outside agency that is being considered for funding with the City may not put a motion forward or vote on the motion. If a councilmember could secure special privileges or exemptions for

himself, herself, or others from a particular council discussion and/or action, that councilmember must recuse himself or herself from voting on that issue.

A motion by a councilmember to “call the question” allows a vote on the pending motion to immediately take place. Prior to the vote on the motion to call the question, the Mayor will inform council of the number of councilmembers still waiting to speak.

All votes on final actions taken by the City Council will be recorded in the City Council Vote Tracker posted on the City’s website.

## **2.7 Enacted Ordinances, Resolutions and Motions**

An enacted ordinance is a legislative act prescribing general, uniform, and permanent rules or regulations relating to the operation and corporate affairs of the municipality. Council action shall be taken by ordinance when required by law, or where such conduct is enforced by penalty.

An enacted resolution is an administrative act, which is a formal statement of policy concerning matters of special or temporary character. Council action shall be taken by resolution when required by law and in those instances where an expression of policy more formal than a motion is desired.

An enacted motion is a form of action taken by the council to direct that a specific action be taken on behalf of the municipality. A motion, once approved and entered into the record, is the equivalent of a resolution in those instances where a resolution is not required by law, and where such motion is not in conflict with existing State or Federal statutes, City ordinances, resolutions, or these guidelines.

On occasion, council may give direction or express its intention by consensus. Consensus is achieved when a direction is provided and receives stated approval with no objections raised by councilmembers. To avoid ambiguity that can arise from consensus decision-making, and to provide staff with concise directions, council should formalize their intent by motion whenever possible.

## **2.8 Reconsideration**

Any action of the council shall be subject to a motion to reconsider. Reconsideration can be requested only by motion of a member of the prevailing side of the original motion. A motion to reconsider must be made at the next regular meeting after the meeting in which the original motion was considered. A motion to reconsider is debatable only if the action being reconsidered is debatable. Upon passage of a motion to reconsider, the subject matter shall be added to the agenda of the next regular meeting.

## **2.9 Meeting Packets**

The City Clerk shall prepare the meeting packet for all council meetings containing the agenda, all reports of Council Committees, all documentary materials upon which council action is to be taken, and copies of all minutes to be approved. The agenda and packet shall be published on the City's website before 5:00 p.m. five calendar days before the meeting date. Items may be revised or added to the agenda after publication, subject to the Mayor's discretion. Presentation materials (i.e., PowerPoint files) will be added to the online meeting packet as soon as they are available in advance of the meeting.

Councilmembers and affected staff should read the agenda material and ask clarification questions prior to the council meeting, when possible. Printed copies of the meeting packet will be provided to the Mayor, councilmembers, and staff upon request.

## **2.10 Minutes**

Minutes of City Council Meetings shall be recorded and signed by the City Clerk or their designee. Minutes of City Council business meetings shall be approved by council at the subsequent regular business meeting. Minutes of City Council study sessions and Council Committees shall be submitted to council as part of the consent agenda at a subsequent regular business meeting.

In order to maximize personnel resources in a cost-effective and efficient manner, and to preserve an accurate and concise record, minutes of all City meetings shall be recorded as "action minutes" and shall include the following:

- Name of the body.
- Date, hour, and place of the meeting.
- The names of members in attendance and members absent. If a member arrives late or departs before adjournment, the minutes should reflect the time of arrival and/or departure at that point in the minutes.
- Whether it is a regular, adjourned, or special meeting.
- Time the meeting commenced. Time of meeting recess (if any).
- Topics of business.
- Actions taken on each business item.
- Record of motions and votes.
- Direction given to staff by general consensus.
- Oral communications/public comment need only reference the name of the person, subject matter addressed, and direction given from council (if any).
- Adjournment time and, if applicable, whether the meeting was adjourned to another time prior to the next regular meeting.
- Signature block for the City Clerk.

## ARTICLE 3 – COUNCIL COMMITTEES

### 3.1 Council Committees Defined

Council may form *ad hoc* committees to address specific issues as needed.

Each Council Committee shall have a designated staff person assigned by the City Administrator who will assist the committee with scheduling meetings, preparing packet materials, and taking action minutes of the meetings.

### 3.2 Committee Meetings

All Council Committee meetings shall be subject to all provisions of the OPMA. Committees shall meet during regular working hours unless an emergency exists. Meeting agendas shall be posted five calendar days prior to the committee meeting unless an emergency exists.

It shall be the right and responsibility of each Department Head to make their position known to the Council Committee on each matter for council action affecting the Department referred to the committee.

### 3.3 Duties of the Chair

Each Council Committee shall have an elected chair. The chair of the respective Council Committees shall have the following responsibilities:

- Schedule and attend meetings of the committee, which shall be open to members of the public.
- Determine the need to cancel a scheduled committee meeting.
- Determine the need to call a meeting of the committee.
- Work with other committee members, the Mayor, and City staff to develop the agenda for each meeting.
- Ensure that the committee adheres to the defined scope of business for that committee.
- Determine the appropriateness of accepting public comment during committee meetings.

### 3.4 Actions Taken by the Committees

The chief duty of Council Committees is to take up matters referred to them by the City Council. Motions made at a committee meeting should be phrased as recommendations to council on specific actions to be taken.

Council Committees do not have the authority to take action on behalf of council. Council Committees may not direct the Mayor or staff. Council Committees may make recommendations to the Mayor on administrative actions within the scope of the committee, but these recommendations should be informal; the Mayor is not obligated to adhere to these recommendations. Council Committees cannot terminate an action or request by staff or the public. They can only provide council a recommendation on the topic.

## ARTICLE 4 – MAYOR PRO TEMPORE

### 4.1 Appointment

Pursuant to RCW 35A.12.065 and consistent with GHMC Chapter 2.14, annually at the second regular business meeting in January, council shall elect from their number a Mayor Pro Tempore who shall hold office at the pleasure of council. Council may, as the need may arise, appoint any qualified person to serve as Mayor Pro Tempore in the absence or temporary disability of the Mayor. The Mayor Pro Tempore shall have such powers and authority, in the absence or temporary disability of the Mayor, as specified in these Guidelines.

### 4.2 Authority

The Mayor Pro Tempore shall have authority to preside over meetings of council, sign warrants and written contracts, and perform other administrative duties of the Mayor, but only for such period of time as the Mayor is absent or temporarily disabled, as defined herein, and only to the extent necessary for the efficient conduct of the business of the City.

The Mayor Pro Tempore shall have the authority to act as the Mayor in the Mayor's absence only when the Mayor is away and cannot perform duties that cannot await their return or that cannot be performed by telephone or other type of communications link. The authority of the Mayor Pro Tempore to act under authority of these Guidelines shall end upon the Mayor's return or the removal of any temporary disability. The Mayor Pro Tempore shall not delegate the authority herein granted to another City official.

The Mayor Pro Tempore shall not in any case have the authority to appoint or remove City officers and employees, to veto ordinances, to adopt or repeal administrative procedures, or to reorganize the administration of the City.

### 4.3 Absence or Temporary Disability of the Mayor Defined

For purposes of these Guidelines, the "absence or temporary disability of the Mayor" shall mean that due to absence or illness, the Mayor is unable to perform the regular duties of their office. In application of the foregoing definition, the following shall apply:

- The Mayor shall not be deemed temporarily disabled if, due to illness, he or she is unable to perform some of the duties, such as attending a Council Meeting, if he or she is able to perform other duties of the office on an ongoing basis.
- During such times as City offices are closed, the Mayor Pro Tempore shall have authority to act in the Mayor's absence only with respect to such emergencies that require the Mayor's presence.



**4.4 Mayor's Salary for the Mayor Pro Tempore During Extended Absence or Disability of the Mayor**

The Mayor Pro Tempore shall not receive the Mayor's salary during the extended absence or disability of the Mayor, provided, the council may by ordinance provide for such compensation for the Mayor Pro Tempore.

## **ARTICLE 5 – ADVISORY BOARDS, COMMISSIONS, & COMMITTEES**

### **5.1 Purpose and Application**

The purpose of this section is to establish general provisions applicable to all Advisory Boards. The provisions of this article govern Advisory Boards unless otherwise specifically provided by ordinance, motion, or resolution of the City Council, or as may be required by State law.

An “Advisory Board” means any board, committee, or commission created by the City Council to give advice on subjects and perform such other functions as prescribed by the City Council. Advisory Boards also include task forces, informal committees, or working groups formed by City Council resolution for short periods of time or for specific tasks.

The City of Gig Harbor’s Advisory Boards are fundamental to encouraging the use of citizen talent and interest in affairs of the City. Our residents have enjoyed a long tradition of participation in City government. Through representation on boards and commissions, Gig Harbor residents are offered an important avenue to help create effective and equitable policies. Citizen involvement contributes to the success of government and the quality of life enjoyed by everyone in the community.

### **5.2 Formation of Advisory Boards**

All standing Advisory Boards shall be established in the Gig Harbor Municipal Code. Current standing Advisory Boards include:

- Arts Commission
- Civil Service Commission
- Design Review Board
- Lodging Tax Advisory Committee
- Parks Commission
- Planning Commission
- Salary Commission

Council may also create *ad hoc* Advisory Boards, such as blue ribbon work groups and task force groups, by resolution. Such Advisory Boards are subject to the same provisions of this article.

### **5.3 Scope of Work**

Each Advisory Board, when it is formed, will have a specific statement of purpose and function, which will be re-examined periodically by the City Council to determine its effectiveness. This statement of purpose, as well as other information regarding duties and responsibilities, will be made available to all members when appointed.

The City Council may determine any specific guidelines or tasks to be referred to the Advisory Board by motion or resolution.

Each Advisory Board may develop an annual work plan, within the jurisdiction and area of responsibility assigned to the board in the Gig Harbor Municipal Code. All work plans must be approved by the City Council and carried out under the direction of the Mayor.

#### **5.4 Membership and Residency Requirements**

The number of members and any specific qualifications of each standing Advisory Board shall be set forth in the Gig Harbor Municipal Code.

Unless otherwise specifically provided in the Gig Harbor Municipal Code, or as may be required by State law, each person at the time of nomination, and continuing uninterrupted thereafter while serving on an Advisory Board, shall be a resident of the greater Gig Harbor area within Pierce County (west of the Tacoma Narrows Bridge and east of the Purdy Bridge).

#### **5.5 Appointment Process**

Appointments to Advisory Boards shall be made by the Mayor as specified in the Gig Harbor Municipal Code.

The City Clerk shall be responsible to recruit applicants for Advisory Board vacancies. Upcoming vacancies will be noticed on the City's website and through various other outreach methods, as appropriate. The City Clerk will establish an application form and application deadlines to facilitate timely appointment of candidates.

All interested candidates must submit an Advisory Board application on the City's website to be eligible for consideration. Current members seeking reappointment are required to submit an application.

Following selection for appointment by the Mayor, candidates will be introduced to council at a study session. Candidates shall be deemed appointed and shall commence service after confirmation by the City Council on the consent agenda of a regular City Council Meeting.

#### **5.6 Appointment Terms**

Each appointee shall be assigned a specific numbered position on each Advisory Board. Each confirmation motion by the council shall include an ending date and term for the position to which the person is appointed and such information shall be entered into the council minutes.

Unless otherwise specified in the Gig Harbor Municipal Code or by State law, all appointment terms shall be for a period of three years.

At the expiration of a member's term, the member may hold over and continue to serve as a member until the member or a successor is appointed and confirmed by the council.

### **5.7 Vacancies**

Vacancies shall be filled for the unexpired term in the same manner as the original appointment. Membership vacancies shall be filled for the unexpired term.

Any member may be removed by the Mayor, if, in the Mayor's determination, that removal is in the best interest of the City. Removal should not occur for disagreement with an official recommendation of the board or its members. The Mayor may also remove any member who has violated the provisions of these Guidelines or the Gig Harbor Municipal Code. The Mayor may also remove members who have three or more consecutive unexcused absences from regular Advisory Board meetings.

### **5.8 Expectations of Advisory Board Members**

It is imperative that board members recognize they are in a critical position to shape and influence board decisions and actions. It is important that each member keeps informed and up to date on issues and statutes affecting their board.

Regular attendance is essential so that decisions will represent the opinions of the board as a whole. In addition, regular attendance enables board members to keep abreast of board concerns and helps ensure that issues are examined from a variety of perspectives. A person may forfeit their position on the board as a result of poor attendance.

Effective board members will:

- Attend all board meetings and be well prepared for meetings.
- Recognize that serving the public interest is the top priority.
- Recognize that the board must operate in an open and public manner.
- Be knowledgeable about the legislative process and issues affecting the board.
- Examine all available evidence before making a judgment.
- Communicate well and participate in group discussions.
- Remain aware that authority to act is granted to the board as a whole, not to individual members.
- Exhibit a willingness to work with the group in making decisions.
- Recognize that compromise may be necessary to reach consensus.
- Ensure personal feelings toward other board members or staff do not interfere with their judgment.

If a member is unable to complete their term, they should inform the City Clerk's Office and the staff liaison for the board. An email or letter of resignation should

be sent to the City Clerk indicating the date the resignation is effective and whether the member is able to serve until a replacement is named.

### **5.9 Chair and Vice Chair - Identification and Election**

Each Advisory Board shall elect from its membership a presiding officer who shall be referred to as Chair, and such officer shall serve for one year. Each Advisory Board shall also elect from its membership a Vice Chair who shall perform the duties of the Chair in the absence of the Chair, and such officer shall serve for one year. Elections should be held at the first regular meeting of each year.

The Chair shall:

- Work with staff liaison to prepare agendas
- Preside at all meetings
- Call the meeting to order at the scheduled time
- Verify the presence of a quorum
- “Process” all motions (state the motion prior to discussion, restate the motion just prior to the vote, announce the result of the vote)
- Facilitate meetings by staying on track and adhering to time constraints
- Rule on any points of order using Roberts Rules of Order as guidance
- Conduct the meeting in a fair and equitable manner
- Maintain neutrality to facilitate debate
- Serve as official representative of the commission or designate another commissioner

The Vice-Chair shall:

- In the absence of the Chair, assume the role of the Chair
- Preside at any meeting where the Chair is absent
- Work in partnership with the Chair

### **5.10 Quorums, Transacting Business**

A majority of the appointed members of the Advisory Board shall constitute a quorum for the transaction of business. An affirmative vote of the majority of a quorum in attendance at any meeting shall be necessary to transact business or carry any proposition.

### **5.11 Conflicts of Interest**

If any members of an Advisory Board conclude that they have a conflict of interest or an appearance of fairness problem with respect to a matter pending before the Advisory Board so that they cannot discharge their duties on such an Advisory Board, they shall disqualify themselves from participating in the deliberations and the decision-making process with respect to the matter.

### **5.12 Liaisons and Representatives**

The Mayor shall designate a staff person to function as the primary support person for each Advisory Board. The designated staff person will serve as the liaison between the Advisory Board and the City Council, other Advisory Boards, and City staff. The designated staff liaison may request the assistance of the Chair or Vice Chair in relaying Advisory Board matters to other bodies.

The primary function of the staff liaison is to carry out the rules, policies, and programs developed by the board. In addition, staff members notify board members of pertinent issues and legislative activity. They also arrange meetings, prepare meeting materials, compile background information, and conduct research.

### **5.13 Procedures, Records, and Minutes**

Rules of order not specified by statute, ordinance, or council resolution shall be guided by the principles of Robert's Rules of Order. Advisory Boards should not allow strict adherence to Roberts Rules of Order to impede the board in conducting its business.

The City Clerk shall provide for the taking of action minutes, as defined in Section 2.10 of these Guidelines, and maintaining the records of all regular and special meetings.

### **5.14 Meetings**

Each Advisory Board shall hold regular public meetings at such times and places as determined by the Advisory Board with the concurrence of the Mayor. All meetings of an Advisory Board shall be subject to all requirements of the Open Public Meetings Act (OPMA). All members of governing bodies must complete OPMA training. Training must be completed within 90 days of assuming duties.

Advisory Boards are required to take oral public comment at each of their regular meetings. Oral comments may be made in person or by remote connection using the Zoom (or similar) meetings platform. Comments are subject to a 3-minute time limit and the other provisions of Section 2.3 of these Guidelines.

Advisory Boards may request special meetings to deal with specific matters. Special meetings may only be held with the consent of the Mayor.

### **5.15 Subcommittees**

Advisory Boards may form subcommittees to address specific tasks or issues assigned to an Advisory Board. All subcommittees must be approved by the Mayor and all meetings of subcommittees are subject to the Open Public Meetings Act.

### **5.16 Communications with City Council**

Expressions of an Advisory Board's position, recommendation, or request for any action shall be in the form of a motion or other written communication, setting forth the reasons, facts, policies, and/or findings of the body supporting the communication, and shall be directed to the City Council. Such communications shall be conveyed to council by the staff liaison designated to support the Advisory Board. Staff liaisons shall regularly report to the City Council on board activities.

Advisory Board members are appointed by the City Council on the basis of their expertise or passion for the subject matter of each Advisory Board. As such, councilmembers should not attempt to influence or persuade Advisory Board members on matters referred to the Advisory Board. Similarly, Advisory Board members should not reach out individually to councilmembers to seek direction or guidance. Communications between the City Council and an Advisory Board should be conducted through the designated staff liaison for each Advisory Board.

### **5.17 Communications with the Public**

In general, Advisory Board communication with the public should be restricted to the staff liaison assigned to each Advisory Board. Members should not represent themselves as Advisory Board members unless they have specifically been directed to do so by the Advisory Board in consultation with the staff liaison.

### **5.18 Communications with Other Advisory Board Members**

Advisory Board members should not communicate directly with other members of the same Advisory Board on official Advisory Board business outside of their meetings. Such communications should be directed toward staff liaisons who can inform other board members as necessary in advance of the next meeting.

Communications between individual board members can easily lead to “serial meetings” which violate the Open Public Meetings Act. A serial meeting occurs when a majority of members have a series of smaller gatherings or communications that results in a majority of the body collectively discussing board matters, even if a majority is never part of any one communication.

### **5.19 Lobbying Efforts**

Advisory Boards shall not lobby on legislative or political matters unless specifically directed or authorized to do so by the City Council or the Mayor. A member of the Advisory Board is not authorized to speak for the board, unless the board has expressly authorized the member's communication and no board member is authorized to speak on behalf of the City. An individual member is free to voice a position, oral or written, on any issue as long as it is made clear that the member is not speaking as a representative of the City or as a member of an Advisory Board.

## **5.20 Compensation and Reimbursement of Expenses**

Members of Advisory Boards shall serve without compensation. Members shall be reimbursed for authorized travel expenses incidental to that service, which are authorized in advance by the Mayor.



## ARTICLE 6 – COUNCILMEMBER COMMUNICATIONS

### 6.1 General Communications

All City-related correspondence from councilmembers should come from the councilmember's City-assigned email account. Personal email accounts and texting from personal phones shall not be used when communicating with each other, staff, or residents on City business. If personal devices are used for City business or contain City records, those personal devices may need to be searched in order to fully respond to public records requests and may eventually be subpoenaed as evidence in public records disclosure cases. Further, any City document contained on a personal device must be retained according to the State prescribed retention schedules.

### 6.2 Communications with Other Councilmembers

When communicating with each other outside of City Council meetings, councilmembers should be mindful of avoiding creating a serial meeting in violation of the Open Public Meetings Act (OPMA). It is important to remember that serial meetings are not limited to simple email chains. They can be created by a combination of personal conversations, text messages, emails, or other forms of communication.

Emails sent to the entire council should be strictly *informational* in nature. Opinions should be withheld from emails and should be shared during a noticed public meeting. Once one councilmember has stated their opinion on a group email, all other councilmembers are thereafter prevented from stating their own opinions on the matter via email. The spirit of the OPMA is that councilmembers should express their ideas and opinions openly and transparently in a public meeting. City Council meetings and study sessions are the appropriate time to make known opinions and discuss ideas amongst council.

### 6.3 Communications with the Public

Councilmembers are free to discuss their ideas and opinions with residents. When stating an opinion or preference, councilmembers should be clear that they are not speaking on behalf of the City or the City Council, unless council has formally stated a position or direction. Councilmember communications with the public should be consistent with the Purpose & Scope outlined in Article 1.

### 6.4 Communications with Staff

The City Administrator is the primary point of contact between City Council and staff. Councilmembers may contact Department Directors to inquire about issues and/or seek information. Department Directors are responsible to notify the City Administrator of this conversation for administrative purposes.

Staff time is a valuable resource for the City. Councilmembers should be considerate of staff members' time. If a councilmember is requiring too much

staff attention, the Mayor may take measures to reduce the amount of time staff spends responding to the councilmember's requests.

Similarly, the City Attorney is available to address questions and concerns raised by councilmembers. The City Attorney will treat conversations with councilmembers with discretion and maintain confidentiality, unless the City Attorney determines it is in the best interest of the City to share the details of the conversation with the Mayor or City Administrator. Councilmembers should not share the content of any conversation with the City Attorney with anyone else, with the exception of other councilmembers and senior staff, as that communication may be protected as Attorney-Client Privileged Communication.

Councilmembers may not direct staff in any manner. Suggestions for staff direction must be directed to the Mayor or City Administrator. Ideas and proposals that may impact the City's budget or staff time should first be brought up with the City Administrator.

Whenever possible, councilmembers will contact the staff member noted on the Council Bill or study session memorandum in advance of council meetings with key questions. This will allow staff to be prepared at the meeting and lead to enhanced council/staff relationships. The City Council should respect the professional advice from staff.

Governance of the City relies on the cooperative efforts of elected officials who set policy and the City staff who implement and administer the council's policies. Therefore, every effort should be made to be cooperative and show mutual respect for the contributions made by each other for the good of the community.

Councilmembers shall treat all staff as professionals. Clear, honest communication that respects the abilities, experience, and dignity of each individual is expected. Poor behavior toward staff is not acceptable.

Councilmembers shall never demean or personally attack an employee regarding the employee's job performance in public. All employee performance issues shall be forwarded to the City Administrator through private correspondence or conversation.

Councilmembers should not solicit any type of political support (financial contributions, display of posters or lawn signs, name on support list, collection of petition signatures, etc.) from City staff. City staff may, as private citizens within their constitutional rights, support political candidates, but all such activities must be done away from the workplace. Photographs of uniformed City employees shall not be used in political ads.

In order to provide equal employment and advancement opportunities to all individuals, employment decisions of the City are based on merit, qualifications,

and abilities. The City does not discriminate in employment opportunities or practices on the basis of race, color, religion, gender, national origin, sexual orientation, age, disability, or any other characteristic protected by law. This governs all aspects of employment, including selection, job assignment, compensation, discipline, termination, and access to benefits and training. Councilmembers shall treat employees and each other in a manner consistent with this City policy to prevent unlawful discrimination and promote an inclusive positive work environment and working relationships.

### **6.5 Lobbying Efforts**

Councilmembers shall not lobby on behalf of the City on State legislative or political matters, unless the City Council has formally taken a position on the matter. A councilmember is not authorized to speak for the council, unless the council has expressly authorized the member's communication. An individual councilmember is free to voice a position, oral or written, on any issue as long as it is made clear that the councilmember is not speaking as a representative of the City.

Per RCW 42.17A, councilmembers and other City officials are not allowed to encourage residents to call legislators or the legislative hotline to comment on legislation.

### **6.6 Responding to Emails Sent to [mayorandcouncil@gigharborwa.gov](mailto:mayorandcouncil@gigharborwa.gov)**

The City maintains the email address [mayorandcouncil@gigharborwa.gov](mailto:mayorandcouncil@gigharborwa.gov) as a convenience for residents to email the Mayor and all councilmembers at once. The City Administrator, City Clerk, and Assistant City Clerk are copied on all emails sent to this address.

It is the responsibility of the Mayor to acknowledge and address each email sent to this address. The Mayor may delegate the acknowledgement and response to the City Administrator or another appropriate staff member. Council will be copied on all responses to these emails.

Councilmembers are free to individually respond to any email sent to this email address. Councilmembers should not "reply all" to any emails sent to this address.

## **ARTICLE 7 – PROCLAMATION POLICY**

It is the policy of the City to consider requests to proclaim certain events or causes when such proclamations pertain to a Gig Harbor event, person, organization, or cause with local implications. The City will consider requests that are timely, have potential relevance to a majority of Gig Harbor's population, and either forward positive messages or call upon the support of the community.

The following guidelines and requirements apply to requests for consideration of proclamations which are read at council meetings:

- The person(s) or organization making the request must submit a completed application requesting a City Proclamation. The City Clerk shall be responsible for developing a request form and collecting applications. The request should be made at least three weeks in advance of the requested council meeting.
- The Mayor, in consultation with the City Administrator, City Attorney, and other appropriate staff, shall approve or reject proclamation requests in accordance with the intent of this policy. The Mayor has the discretion to modify, edit, or otherwise amend the proposed proclamation. The Mayor retains the right to decide if the proclamation will or will not be issued. If not approved, the applicant will be notified of the decision and the reason(s) for the decision.
- Once approved, the proclamation will be included on the appropriate council agenda. Council will make no more than two proclamations at a council meeting.
- Either the person making the request or a representative of the organization making the request must be present at the council meeting to accept the proclamation.

The Mayor may issue proclamations consistent with this policy without receiving an application from a person or organization. Councilmembers may individually submit requests for proclamations under the same guidelines and procedure listed above. The City Council may, by majority vote, direct the Mayor to prepare a resolution in lieu of a proclamation to be read at a future meeting.

If a person or organization requests a proclamation for an event or presentation and does not request it be read at a council meeting, the same policy will apply. The requestor must arrange with the City Clerk's Office to either pick up the proclamation or have it mailed. Upon request, the Mayor (or a councilmember or staff person designated by the Mayor) may attend an event to read a proclamation.

## **ARTICLE 8 – COUNCIL VACANCIES**

### **8.1 Declaration of Council Vacancy**

In the event of a vacancy in a councilmember office, the City Council shall, by majority vote, choose and appoint a councilmember to fill said vacancy. Pursuant to State law, a vacancy on the City Council shall be filled to serve the remainder of the unexpired term.

A council position shall be officially declared vacant upon the occurrence of any of the causes of vacancy set forth in RCW 42.12.010, including resignation, recall, forfeiture, written intent to resign, or death of a councilmember. The councilmember who is vacating his or her position cannot participate in the appointment process.

The City Council shall direct staff to begin the councilmember appointment process and establish an interview and appointment schedule so that the position is filled at the earliest opportunity.

### **8.2 Procedure to Recruit Applicants to Fill a Council Vacancy**

The City Clerk's Office shall prepare and submit notice to the City's official newspaper, with courtesy copies to other local media outlets, which announces the vacancy consistent with the requirements necessary to hold public office: that the applicant (a) be a registered voter of the City of Gig Harbor, and (b) have a one-year residency in the City of Gig Harbor. This display advertisement shall be published once each week for two consecutive weeks. This display advertisement shall contain other information, including but not limited to, time to be served in the vacant position, election information, salary information, councilmember powers and duties, the deadline date and time for submitting applications, interview and appointment schedules, and such other information that the City Council deems appropriate. Notice of the vacancy will be provided to current members of the City's Advisory Boards.

The City Clerk's Office shall prepare an application form which requests appropriate information for City Council consideration of the applicants. Applications will be available online and at the Civic Center. Applications received by the deadline date and time will be copied and circulated by the City Clerk's Office to the Mayor and City Council.

### **8.3 Council Applicant Interviews**

The City Clerk's Office shall publish public notice(s) for the meeting scheduled for interviewing applicants for consideration to the vacant position. This meeting may be a regularly scheduled City Council meeting, or a special City Council meeting. The City Clerk's Office shall notify applicants of the location, date, and time of City Council interviews.

At the beginning of the interview meeting, each applicant will be provided three minutes to introduce themselves and state the reasons for their candidacy. Following these introductory statements, councilmembers will identify by paper ballot the unranked names of four applicants they would like to interview for the vacancy. The name of the councilmember and the names of their four selected applicants shall be read aloud by the City Clerk. The four applicants who receive the most selections will be interviewed in an open forum. In the event of a tie, councilmembers shall vote for their preferred applicant by paper ballot to be read aloud by the City Clerk.

Prior to the date and time of the interview meeting, the Mayor shall accept one interview question from each councilmember. Interview questions will be collected, modified, and edited to eliminate redundancy. These questions will be asked of each applicant selected for an interview in a forum setting with all four applicants present. Applicants will alternate the order of answering questions so that applicants take turns being the first to respond. Each applicant will have two minutes to answer each question.

Following the predetermined interview question period, councilmembers may ask follow-up questions of individual applicants.

#### **8.4 Voting and Appointment of a New Councilmember**

Upon completion of the interviews, councilmembers may convene into Executive Session to discuss the qualifications of the applicants. However, all interviews, deliberations, nominations, and votes taken by the council shall be in open public session.

Following the interviews, the Mayor shall ask for nominations from the councilmembers for the purpose of creating a group of candidates to consider. No second is needed. Nominations are closed by a motion, second, and majority vote of the council. Councilmembers may deliberate on such matters as criteria for selection and the nominated group of candidates.

The Mayor shall poll councilmembers to ascertain that councilmembers are prepared to vote. The City Clerk shall pass out polling slips and instruct each councilmember to write their name on the top of the slip, and the name of their preferred candidate on the bottom. The Clerk will then collect all slips and read the results into the record. If no applicant receives four or more votes, then a second written poll is conducted, but with the nominee(s) who received the fewest votes on the first vote removed from consideration. Voting will continue until a nominee receives a majority vote of the remaining councilmembers. At any time during the election process, the City Council may postpone elections until a date certain or regular meeting if a majority vote has not been received.

Nothing in this policy shall prevent the City Council from reconvening into Executive Session to further discuss the applicant/candidate qualifications.

The Mayor shall declare the nominee receiving the majority vote as the new councilmember and shall be sworn into office by the City Clerk at the earliest opportunity or no later than the next regularly scheduled City Council meeting.

If the City Council does not appoint a qualified person to fill the vacancy within 90 days of the declared vacancy, the Revised Code of Washington delegates appointment powers to Pierce County.

## EXHIBIT A – PARLIAMENTARY PROCEDURE AT A GLANCE

To do this:	You say this:	May you interrupt speaker?	Must be seconded?	Is motion debatable?	Vote required
Introduce business	"I move that ..."	NO	YES	YES	MAJORITY
Amend a motion	"I move to amend this motion"	NO	YES	YES	MAJORITY
Request information	"Point of information"	YES	NO	NO	NO VOTE
Suspend further discussion	"I move we table it"	NO	YES	NO	MAJORITY
End debate	"I call the question ..."	NO	YES	NO	2/3 VOTE
Postpone discussion	"I move we postpone this matter until..."	NO	YES	YES	MAJORITY
Have something further studied by a committee	"I move we refer..."	NO	YES	YES	MAJORITY
Ask for a vote count to verify a voice vote	"I call for a roll call vote"	NO	NO	NO	NO VOTE
Object to considering some matter	"I object to consideration of this"	YES	NO	NO	2/3 VOTE
Take up a matter previously tabled	"I move to take from the table..."	NO	YES	NO	MAJORITY
Reconsider something already disposed of	"I move we reconsider action on ..."	YES	YES	YES	MAJORITY
Consider something in unscheduled order	"I move we suspend the guidelines and ..."	NO	YES	NO	2/3 VOTE
Vote on a ruling by the chair	"I appeal the chair's decision"	YES	YES	YES	MAJORITY
Object to procedure or personal affront--chair decides	"Point of order"	YES	NO	NO	NO VOTE
Complain about noise, room temperature, etc.	"Point of privilege"	YES	NO	NO	NO VOTE
Recess the meeting	"I move that we recess until ..."	NO	YES	NO	MAJORITY
Adjourn the meeting	"I move that we adjourn"	NO	YES	NO	MAJORITY





## MEMORANDUM

**DATE:** March 8, 2023  
**TO:** City Council  
**FROM:** Josh Stecker, City Clerk  
**SUBJECT:** Enforcement of City Council's Guidelines and Procedures

At the March 2 study session, council directed staff to provide information on the mechanisms available to sanction councilmembers who do not comply with the guidelines and procedures adopted by council. This memo outlines steps and options recommended by MRSC and put in place by other cities.

### **Council Guidelines & Procedures**

Council has worked hard to establish and clarify its expectations and requirements of each other through its [Guideline & Procedures](#). Council continues to review and revise the guidelines, but the guidelines make clear to councilmembers what their responsibilities are to each other and to the community.

MRSC and Jurassic Parliament recommend that councils include provisions for sanctioning in council's guidelines. This is a recommended step that some cities employ. It should be noted that Robert's Rules of Order provide for a motion to censure without formal procedures.

### **Elements of Provisions for Sanctioning**

The provisions for sanctioning should clarify:

- which provisions of the guidelines are subject to sanction (violating confidentiality, failure to observe ethics guidelines, taking actions outside the meeting that are aimed at undermining a board decision, etc.);
- the possible types of sanctions; and
- the process for imposing them.

### **Possible Types of Sanctions**

Several methods of sanctioning a councilmember are available for council to consider. These include:

- verbal admonishment in open public meeting
- formal letter of reprimand
- formal motion or resolution of censure
- removal from internal or external committees

### **Procedures for Sanctions**

Attached to this memo are examples of procedures for sanction drawn from the cities of Bothell, Ferndale and Shelton.

### **Resources**

**MRSC:** [Sanctioning Rogue Board Members](#)

**MRSC:** [U.S. Supreme Court Upholds Censuring Members of a Governing Body](#)

**MRSC:** [Ethics Codes for Local Governments, Part 2: Processing Complaints, Imposing Discipline](#)

Sample Censure Resolutions from [Des Moines](#), [Edmonds](#), [Kennewick](#), and [Yakima](#)

## **CITY OF BOTHELL - 9.02 Adherence to Protocol**

- A. Each Councilmember shall have the duty and obligation to review this Protocol Manual and be familiar with its provisions.
- B. During City Council discussions, deliberations, and proceedings, the Mayor will be primarily responsible to ensure that the City Council, staff, and members of the public adhere to the Council's adopted Protocol Manual.
- C. Knowing and/or willful failure to adhere to the provisions of this Protocol Manual may subject a Councilmember to enforcement and sanctions as follows:
  - 1) Upon determining that there is credible evidence that a Councilmember has, or may have, engaged in knowing and/or willful action or omission that constitutes failure to adhere to the provisions of this Protocol Manual, the Mayor or the Deputy Mayor, in the event that the Mayor is the Councilmember alleged to have engaged in such action or omission, may call upon the Council to determine whether such knowing and/or willful action or omission has occurred, and the sanctions, if any, to be imposed.
  - 2) Prior to conducting any hearing on an alleged failure to adhere to the provisions of this Protocol Manual, the Mayor or Deputy Mayor shall provide written notice to the Councilmember alleged to have engaged in such failure to adhere at least ten (10) calendar days prior to calling for such hearing. The written notice shall identify the specific provisions of this Protocol Manual with which the Councilmember is alleged to have failed to adhere and the facts supporting such allegation.
  - 3) Upon call by the Mayor or Deputy Mayor, a majority of a quorum of the Council shall vote on whether to hold a hearing to determine the existence of an act or omission constituting a failure to adhere and the sanctions, if any, to be imposed. If such hearing is approved by the Council, the hearing shall be held at a time and place specified in the motion approving such hearing.
  - 4) At such hearing, the Council shall determine whether there is a preponderance of credible and substantial evidence indicating that a Councilmember has knowingly and/or willfully acted or failed to act in a manner constituting a failure to adhere to the provisions of this Protocol Manual. The Councilmember alleged to have failed to adhere to the provisions of this Protocol Manual shall have the right to present evidence and testimony. The finding of the existence of such knowing and/or willful failure to adhere shall be determined by motion approved by a majority of the Council plus one.
  - 5) Upon finding that a knowing and/or willful failure to adhere to the provisions of this Protocol Manual has occurred, the Council shall proceed to determine whether the sanctions, if any, should be imposed. Appropriate sanctions may include, but are not limited to, the following:
    - i. public censure
    - ii. removal of appointment to extra-territorial boards, committees, or commissions; and
    - iii. removal of appointment to Council boards or committees

## **CITY OF FERNDALE - REMEDIES FOR VIOLATIONS**

The integrity of individual councilmembers and the Mayor reflects, both positively and negatively, on the overall public perception of the ethical behavior of the entire Council. The behavior of an elected official colors the public confidence and therefore the City Council and Mayor have a vested interest in promoting ethical behavior and adherence to established levels of professional public interaction.

To promote these goals and to provide a progressive discipline atmosphere wherein the Council is in a position to affect the behavior of its members and the Mayor, the following remedies for violations of this Ethics Handbook are hereby adopted. It should be noted that, depending on the severity of the ethical lapse, the Council has the authority to choose the appropriate level(s) of discipline without strictly adhering to the progressive steps outlined below, and/or to combine two or more steps, or to skip a step, as the initial remedy for the violation. Council has full discretion to determine the method, sequence, and level of discipline so long as it is consistent with the policies herein.

**Step One** –Should it be determined by majority vote of the Council that an elected official violated one or more sections of this Ethics Handbook, a public Declaration of Admonishment shall be read and entered into the record of a public Council meeting.

**Step Two** –Should it be determined , by majority vote of the Council that there have been additional violations of the Ethics Handbook subsequent to the issuance of the Declaration of Admonishment, or if the ethical lapse is determined to be of such magnitude, the Council shall issue, via a formal Resolution, a Public Censure.

**Step Three** –Should there be a subsequent violation of the Ethics Handbook either following the issuance of either a Declaration of Admonishment and/or the passage of a formal Resolution of Public Censure, or if the violation is deemed to be of such severity, the Council shall, by a majority plus one vote, remove the offending elected official from his or her intergovernmental and liaison assignments and publish notice of such action in the newspaper of record. The Council shall also determine the duration of such removal.

**Step Four** - Should there be a subsequent violation of the Ethics Handbook either following the issuance of either a Declaration of Admonishment, the passage of a formal Resolution of Public Censure, or the removal of the offending elected official from his or her intergovernmental and liaison assignments, or if the violation is deemed to be of such severity, the Council shall, by a majority plus one vote, remove the offending Councilmember from all Council Committee assignments and publish notice of such action in the newspaper of record. The Council shall also determine the duration of such removal.

Note: The invocation of one of these remedies shall not preclude the application of other or all of the remedies as listed in this section. These remedies shall not be exhaustive in that certain ethical issues might be subject to prosecution or other legal action pursuant to Washington State law. In these instances, the matter may be referred to the County Prosecuting Attorney for review and further legal action.

## **CITY OF SHELTON - Protocol Administration**

**10.01 Review.** The City Council will review and revise the City Council Protocol Manual as needed to respond to changes in state law and local policy.

**10.02 Adherence to Protocol.** The Council trusts that all members elected to this important office will act with integrity, honesty, and in accordance with the Oath of Office and these Protocols. Nevertheless, the Council wishes to adopt the following consequences for violations. This process should only be used for serious violations such as deliberate breaches of confidentiality; violations of the Code of Ethics; repeated overstepping of authority, abuse of office, or dishonesty; or refusal to follow open government protocols. Less serious violations should be addressed with reminders and requests for compliance.

**A. Step 1: Notice and opportunity to cure**

A Council member suspected of violating the Guidelines shall be provided notice and an opportunity to remediate the violation prior to the implementation of any further consequence. As a first step, one or two Council members shall discuss the violation directly with the accused Council member. Council members are discouraged from using email and text messaging to discuss suspected violations.

**B. Step 2: Council meeting discussion**

If Step 1 fails to remediate the violation, an executive session shall be called pursuant to RCW 42.30.110(1)(f) to consider and evaluate the complaint. All Councilmembers, including the accused, shall receive advance written notice of the general nature of the complaint and the fact that an executive session is being called to discuss it. If the accused Council member requests that the discussion be held in a public meeting in lieu of an executive session, that request shall be honored.

**C. Step 3: Censure and removal from duties**

If Step 2 fails to resolve the violation, a motion may be made and seconded at a regular meeting to censure the Council member. The censure motion may be made no sooner than thirty (30) days after the completion of Step 2, and the accused Councilmember must receive advance written notice that the motion will be made. The specific violations shall be publicly announced, and the accused Council member shall have a chance to make a statement. At the conclusion of discussion, the accused Council member shall be officially censured upon an affirmative vote of at least five members of the Council.

**10.03 City Attorney as Protocol Advisor.** The City Attorney shall assist the Mayor and serve as an advisor for interpreting the City Council's adopted Protocol Manual.



# WASHINGTON STATE ARTS COMMISSION Creative Districts Program Overview



Buskers in the Burg Festival Arts Parade, Ellensburg WA. Photo courtesy of Ellensburg Downtown Association.

## Overview

The Certified Creative Districts program works to help communities in Washington thrive. Its purpose is to help communities strengthen their creative sector, diversify their economy, and enhance their quality of life.

## What is a Certified Creative District?

A Creative District is an exciting place to live, work, and visit. It's a focal point - a geographically defined area of cultural and economic activity. It's the heart of a community - for people to gather and enjoy the arts and culture a community has to offer.

It can include cultural facilities, arts-related organizations, and creative and other businesses that support or complement these activities. It's a way for a community to grow jobs and create economic opportunities for all people through the arts. And it's a place where innovation and creativity can thrive, helping a community move enthusiastically into the future.

## About ArtsWA

Established in 1961, the Washington State Arts Commission (ArtsWA) works to support communities to bring art into the lives of all those who live in Washington State. Our mission is to be a catalyst for the arts, advancing the role of the arts in the lives of individuals and communities throughout the state.

## 2017 Creative Economy in WA BY THE NUMBERS



**303,839**  
CREATIVE INDUSTRY JOBS



**\$28.9B**  
TOTAL INDUSTRY  
EARNINGS

**\$45,138**  
AVERAGE EARNINGS

OCCUPATIONS WITH GREATEST  
NUMBER OF JOBS STATEWIDE

SOFTWARE DEVELOPERS

PHOTOGRAPHERS

COMPUTER PROGRAMMERS

MUSICIANS & SINGERS

WRITERS & AUTHORS



# Help Your Community Thrive with Creative District Certification

*By developing the creative economy, communities are investing in their future. They can grow jobs; increase economic, educational, tourism and cultural opportunities; and boost livability for residents and visitors.*

## How will Creative District certification benefit my community?

- State endorsement of community activities
- Grow jobs and economic opportunities for all citizens
- Attract artists & creative businesses
- Promote your community's creative identity
- Increase tourism and bring new visitors
- Attract new investment, redevelop historic assets
- Opportunities for affordable housing, live/work, and maker space
- Proactively develop your community's long-term future

## How does the certification process work?



Mural painted by artist Patrick Siler on the wall of Thomas Hammer Coffee Roasters, Pullman, WA. Photo by Terry Richard, *The Oregonian*.

## How does ArtsWA support my community?

We guide and support communities and their Creative Districts through the process as they seek District certification and implement their programs. We also:

- Offer specialized resources during the pre-certification phase.
- Provide grant funding opportunities.
- Track the progress of a community's creative economy after certification.
- Provide technical assistance, training and networking opportunities.

To get started, please contact: Annette Roth, Creative Districts Program Manager  
ArtsWA | PO Box 42675 | Olympia WA 98504-2675 | [www.arts.wa.gov](http://www.arts.wa.gov)  
360-586-8098 direct | 360-753-3860 agency | [annette.roth@arts.wa.gov](mailto:annette.roth@arts.wa.gov)

## **Councilmember Committee Assignments**

There are a number of advisory bodies in the community at large that have traditionally requested representation from the city.

The city council is asked to recommend appointees to each of these bodies, with the understanding that the appointees are empowered to speak on behalf of the council. Appointees attend these meetings knowing that they are tasked with participating as a representative of the city council. Appointees do not have the authority to commit the city to any course of action and will report back to the city council on any relevant matters discussed and requests for council action.

Council reviews these appointments annually and councilmembers are offered the opportunity to change roles, at the discretion of Council.

**City of Gig Harbor Lodging Tax Advisory Committee (LTAC)** – Per state law, LTAC requires the appointment of one elected official (mayor or councilmember) to serve as the chair of the committee. The Lodging Tax Advisory Committee was established to advise and recommend to the City Council on how [lodging taxes](#) collected in Gig Harbor should be allocated in order to best increase tourism in the city. More details can be found here: <https://www.cityofgigharbor.net/363/Lodging-Tax-Advisory-Committee>

LTAC meets monthly on the second Thursday at 11:00 a.m. Councilmember Storset currently sits on this committee.

**Pierce County Regional Council (PCRC)** – PCRC was created to ensure planning between Pierce County and its cities and towns was accomplished in a coordinated, consistent manner. The Council is comprised of elected officials from Pierce County, each of its 23 cities and towns, and the Port of Tacoma. The primary responsibility of the PCRC is to ensure that the Growth Management Act requirements are coordinated within the County and the region. More info can be found here: <https://www.piercecountywa.gov/1781/Pierce-County-Regional-Council>

PCRC meets on the 3<sup>rd</sup> Thursday of each month at 6:00 p.m. Councilmember Woock currently sits on this council.

**Tacoma Narrows Airport Advisory Committee (TNAAC)** - TNAAC is an advisory commission created by Ordinance 2009-31, appointed by the Pierce County Executive and confirmed by the County Council. The Pierce County Council created the TNAAC to provide the community and airport tenants an opportunity to interact and make recommendations for the future of the airport. More info can be found here: <https://www.piercecountywa.gov/1626/Advisory-Commission>

Regular meetings are held the second Tuesdays of each quarter from 6:30 to 8:30 PM. Councilmember Barber currently sits on this committee.



**Pierce County Flood Control Zone District Advisory Committee** - The Pierce County Council authorized an Advisory Committee made up of 15 members to make recommendations on various budget and policy issues and project priorities. They meet approximately once a month for briefings, discussions, and crafting recommendations for the Flood Control Zone District. They follow these [guidelines](#) and this [2021 Work Plan](#). More info can be found here: <https://www.piercefloodcontrol.org/98/Advisory-Committee>

This committee meets intermittently with four meetings scheduled for 2022 at 9:00 a.m. on June 3, July 8, August 5, and November 4. Councilmember Denson was the most recent appointee to this committee.

**Gig Harbor Chamber of Commerce Government Relations Committee** - The Chamber's Mission is to take a strong leadership position for business and community interests that create and maintain economic opportunities. The Government Relations Committee as well as our Economic Development Committee work tirelessly to watch for local, county, state and federal issues that will impact our economic climate both in a positive and negative manner. As a Chamber we represent the businesses in the Greater Gig Harbor and will advocate on their behalf. [This page](#) includes the position letters that have been sent.

This committee meets weekly during the legislative session on Tuesday mornings at 10:00 a.m. When the legislature is not in session this committee meets every other week. Councilmember Rodenberg is the current representative on this committee.

**West Sound Partners for Ecosystem Recovery (WSPER) Executive Committee** – WSPER's purpose is to help recover salmon and the broader Puget Sound ecosystem by serving as the Lead Entity (LE) for salmon recovery in eastern Water Resource Inventory Area (WRIA) 15 and the Local Integrating Organization (LIO) for Puget Sound ecosystem recovery in the North Central Action Area. Read more about WSPER here: <https://westsoundpartners.org/about-us/>

This committee meets intermittently with no scheduled meeting yet for 2022. Councilmember Henderson is the current representative on this committee.